



2014 CCS Heart Failure Management Guidelines Focus Update: Anemia and Biomarkers in Heart Failure Disclosure of Conflict of Interests

Member	Affiliations with commercial organizations within the previous two years that may have a direct or indirect connection to the content of this guideline					
	Consulting fees/ Honoraria	Clinical Trials	Officer, director, or in any other fiduciary role	Ownership/ partnership/ principal	Intellectual property rights	Other financial benefit
Primary Panel						
Gordon Moe	Otsuka, Pfizer	Otsuka	None	None	None	None
Justin Ezekowitz	Bristol-Myers Squibb, Novartis, Pfizer	AMGEN, Bayer, Bristol-Myers Squibb, Johnson & Johnson, Novartis, Pfizer	None	None	None	None
Howard Abrams	None	Boehringer Ingelheim	None	None	None	None
Abdul Al-Hesayen	Servier	None	None	None	None	None
Anique Ducharme	Abbott Vascular, Novartis, Otsuka, Pfizer, Thoratec	St. Jude Medical	None	None	None	None
Estrellita Estrella-Holder	None	None	None	None	None	None
Stephen Fremes	None	Abbott Vascular, Medtronic	None	None	None	None
Adam Grzeslo	None	None	None	None	None	None
Karen Harkness	None	None	None	None	None	None
George Heckman	None	None	None	None	None	None
Jonathan Howlett	AMGEN, AstraZeneca, Bayer, Medtronic, Merck, Novartis, Otsuka, Pfizer, sanofi-aventis, Servier, Schering Plough	AMGEN, Bayer, AstraZeneca, Medtronic, Novartis, Otsuka, Servier, CVRx	None	None	None	None
Sheri Koshman	None	None	None	None	None	None
Serge Lepage	Abbott Vascular, Bayer, AstraZeneca, Boehringer Ingelheim, Otsuka, Pfizer, Servier	Abbott Vascular, AMGEN, AstraZeneca, Bayer, Boehringer Ingelheim, Bristol-Meyers Squibb, GlaxoSmithKline, Otsuka, Pfizer, Servier, sanofi-aventis	None	None	None	None
Michael McDonald	None	Sorin	None	None	None	None
Robert McKelvie	Otsuka, Pfizer, Servier	Bayer	None	None	None	None



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Eileen O'Meara	Novartis, Otsuka, Pfizer, Servier	Novartis	None	None	None	None
Miroslaw Rajda	Servier	AMGEN, Novartis, Servier	None	None	None	None
Vivek Rao	None disclosed	None disclosed	None disclosed	None disclosed	None disclosed	None disclosed
Elizabeth Swiggum	Medtronic, Servier	Medtronic, Novartis	None	None	None	None
Sean Virani	Bayer, Medtronic, Otsuka, Pfizer, Roche, Servier	Bayer, Medtronic, Otsuka, Pfizer	None	None	None	None
Shelley Zieroth	Medtronic, pfizer, Servier	None	None	None	None	None
Secondary Panel						
J Malcolm Arnold	AstraZeneca, Boehringer Ingelheim, Bristol-Meyers Squibb, Medtronic, Novartis	Abbott Vascular, AstraZeneca, Boehringer Ingelheim, Medtronic, Novartis	None	None	None	None
Thomas Ashton	None	None	None	None	None	None
Michael Chan	Otsuka, Servier	None	None	None	None	None
Michel D'Astous	AstraZeneca, Bayer, Boehringer Ingelheim, Merck, Pfizer	None	None	None	None	None
Sabe De	None	None	None	None	None	None
Paul Dorian	Bayer, Boehringer Ingelheim, Bristol-Myers Squibb, Servier, St. Jude Medical	None	None	None	None	None
Nadia Giannetti	Boehringer Ingelheim, Bristol-Meyers Squibb, Medtronic, Novartis, Otsuka, Pfizer, Servier	AMGEN, Medtronic, Novartis, Servier	None	None	None	None
Haissam Haddad	None	None	None	None	None	None
Debra Isaac	None	None	None	None	None	None



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Simon Kouz	AstraZeneca, Boehringer Ingelheim, Bristol-Myers Squibb, Eli Lilly, Medtronic, Novartis, Otsuka, Pfizer, Servier, sanofi-aventis	AstraZeneca, Bayer, Boehringer Ingelheim, Bristol-Myers Squibb, Eli Lilly, Johnson & Johnson, Merck, Novartis, Otsuka, Pfizer, Roche, Servier, sanofi-aventis	None	shareholders: Medtronic, Johnson & Johnson, AstraZeneca, Novo, Boston Scientific	None	None
Marie-Hélène Leblanc	None	None	None	None	None	None
Peter Liu	Servier	Otsuka, Roche	None	None	None	None
Heather Ross	None	Novartis	None	None	None	None
Bruce Sussex	Otsuka, Pfizer	AMGEN, AstraZeneca, Merck, sanofi-aventis	None	None	None	None
Michel White	Merck, Novartis, Pfizer, Servier	Novartis, Pfizer	None	None	None	None