

Disclosures of Conflict of Interests

Member	Has an affiliation with commercial organizations within the previous two years that may have a direct or indirect connection to the content of this guideline	Consulting fees/ Honoraria	Officer, director, or in any other fiduciary role	Clinical Trials	Ownership/ partnership/ principal	Intellectual property rights	Other financial benefit
Primary Panel							
Robert McKelvie	Yes	Pfizer, Servier	None	Pfizer	None	None	None
Gordon Moe	Yes	Bayer, Otsuka	None	Bayer, Merck, Novartis, Roche	Merck, Johnson & Johnson	None	None
Justin Ezekowitz	Yes	Abbott Vascular, Pfizer, Servier	None	Bristol-Myers Squibb, Pfizer, Amgen	None	None	None
George Heckman	No	None	None	None	None	None	None
Jeannine Costigan	No	None	None	None	None	None	None
Anique Ducharme	Yes	Abbott Vascular, Medtronic, Merck, Otsuka, Pfizer, Servier	None	Abbott Vascular, Pfizer, Servier, St. Jude Medical	None	None	None
Estrellita Estrella-Holder	No	None	None	None	None	None	None
Nadia Giannetti	No	Abbott Vascular, AstraZeneca, Boehringer Ingelheim, Novartis, Servier	None	Medtronic, Novartis	None	None	None
Adam Grzeslo	None disclosed						
Karen Harkness	No	None	None	None	None	None	None
Jonathan Howlett	Yes	Abbott Vascular, AstraZeneca, Bayer, Bristol-Myers Squibb, Medtronic, Merck, Novartis, Pfizer, Schering Plough, Servier	None	Johnson & Johnson, Medtronic, Novartis, Servier, CV Rx	None	None	None
Simon Kouz	Yes	Abbott Vascular, AstraZeneca, Bayer, Boehringer Ingelheim, Bristol-Myers Squibb, Eli Lilly, Medtronic, Merck, Novartis, Pfizer, Roche, Sanofi-aventis	None	AstraZeneca, Boehringer Ingelheim, Bristol-Myers Squibb, Pfizer, Roche	None	None	None

2012 CCS Heart Failure Management Guidelines Update: Focus on Acute and Chronic Heart Failure

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Kori Leblanc	Yes	AstraZeneca, Bayer, Boehringer Ingelheim, Bristol-Myers Squibb, Eli Lilly, Pfizer, sanofi-aventis, Servier	None	None	None	None	None
Elizabeth Mann	No	None	None	None	None	None	None
Anil Nigam	No	Merck	None	None	None	None	None
Eileen O'Meara	Yes	Johnson & Johnson, Pfizer	None	Pfizer	None	None	None
Mirosław Rajda	No	Abbott, Servier	None	Bayer, Novartis, Servier, Amgen, Genome Canada	None	None	None
Brian Steinhart	Yes	None	None	Roche	None	None	None
Elizabeth Swiggum	Yes	Medtronic	None	Medtronic, Novartis	None	None	None
Vy-Van Le	No	None	None	None	None	None	None
Shelley Zieroth	Yes	Medtronic, Servier	None	None	None	None	None
Secondary Panel							
J Malcolm Arnold	Yes	AstraZeneca, Novartis, sanofi-aventis	None	AstraZeneca, Novartis, sanofi-aventis	None	None	None
Thomas Ashton	No	None	None	None	None	None	None
Michel D'Astous	No	Astrazeneca, Bayer Boehringer Ingelheim, Merck, Sanofi-aventis, Servier	None	Roche	None	None	N/A
Paul Dorian	Yes	Bayer, Boehringer Ingelheim, Bristol-Myers Squibb, Pfizer	None	Bayer, Borhringer Ingelheim, Bristol-Myers Squibb	None	None	None
Haissam Haddad	None disclosed						
Debra Isaac	No	Abbott Vascular	None	Medtronic, Amgen, CV Rx	None	None	None
Marie-Hélène Leblanc	No	None	None	None	None	None	None

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Peter Liu	Yes	Merck, Novartis, Servier	None	Servier	None	None	None
Vivek Rao	No	AstraZeneca, Medtronic, St. Jude Medical, Terumo, HeartWare	None	None	None	None	None
Heather Ross	Yes	Wyth (DSMB)	None	None	None	None	None
Bruce Sussex	Yes	Abbott Vascular, Pfizer, sanofi-aventis, Servier	None	None	None	None	None